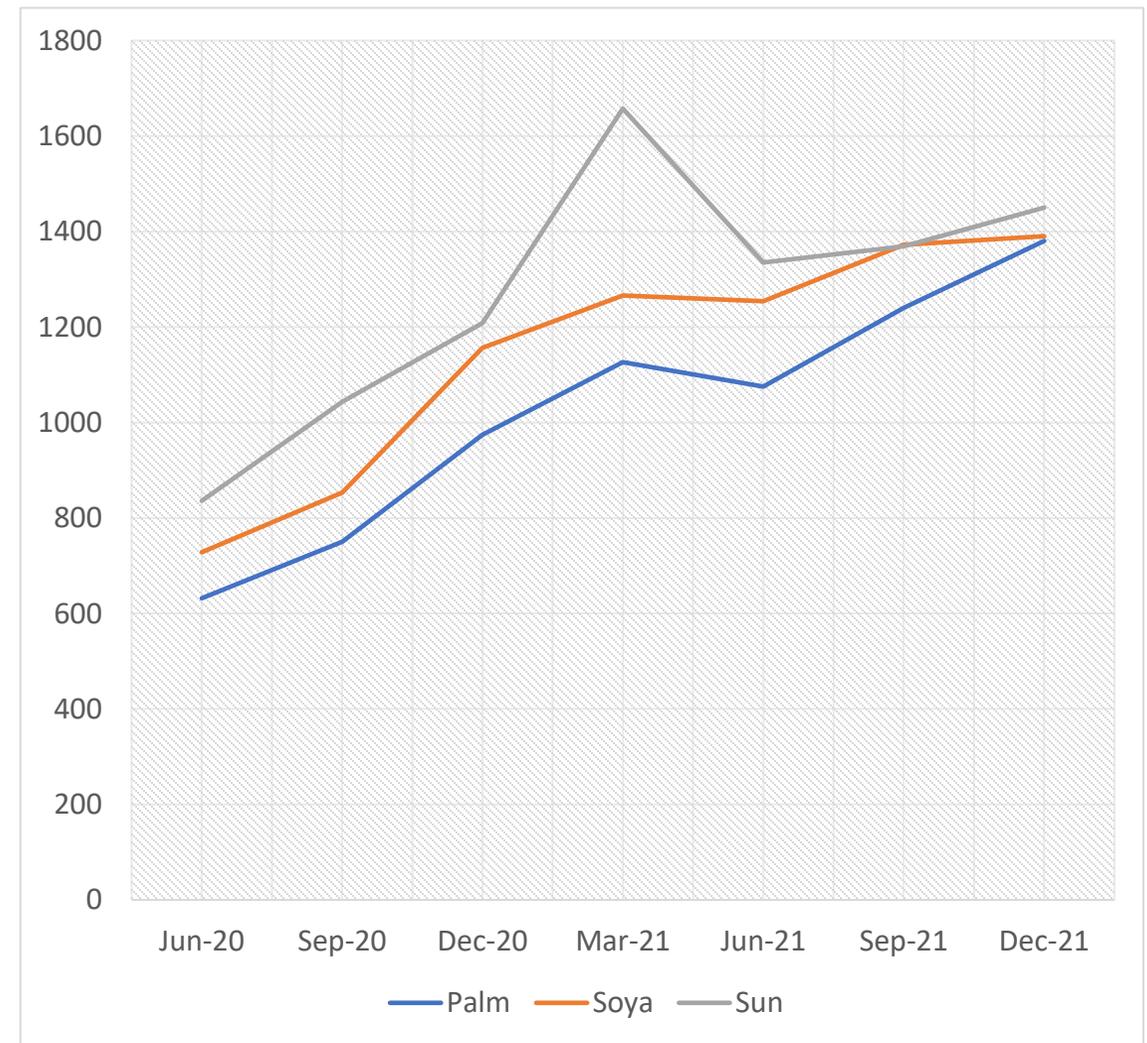


This Release / Communication, except for the historical information, may contain statements, including the words or phrases such as 'expects, anticipates, intends, will, would, undertakes, aims, estimates, contemplates, seeks to, objective, goal, projects, should' and similar expressions or variations of these expressions or negatives of these terms indicating future performance or results, financial or otherwise, which are forward looking statements. These forward looking statements are based on certain expectations, assumptions, anticipated developments and other factors which are not limited to, risk and uncertainties regarding fluctuations in earnings, market growth, intense competition and the pricing environment in the market, consumption level, ability to maintain and manage key customer relationship and supply chain sources and those factors which may affect our ability to implement business strategies successfully, namely changes in regulatory environments, political instability, change in international oil prices and input costs and new or changed priorities of the trade. The Company, therefore, cannot guarantee that the forward-looking statements made herein shall be realized. The Company, based on changes as stated above, may alter, amend, modify or make necessary corrective changes in any manner to any such forward looking statement contained herein or make written or oral forward looking statements as may be required from time to time on the basis of subsequent developments and events. The Company does not undertake any obligation to update forward looking statements that may be made from time to time by or on behalf of the Company to reflect the events or circumstances after the date hereof.

Supply & Demand: Oil Year 2021 / Oil Year 2022

Oil Year	In MMT		
YEAR	Nov 20-Oct 21	Nov 21-Oct 22	Nov 22- Oct 23
Opening stock	1.72	1.70	1.7
Domestic Production	7.82	8.62	9.0
Total	9.54	10.32	10.7
Consumption	21.21	21.74	22.4
Closing Stock	1.70	1.70	1.7
Total Import	13.37	13.12	13.4
Per Capita Consumption (Kg)			
	15.05	15.28	15.58
Population Growth			
	1.00%	1.0%	1.0%
Consumption Growth			
	-0.3%	1.5%	2.0%
Total Growth			
	0.7%	2.5%	3.0%
Domestic Production Growth			
	7.2%	10.2%	4.4%
Import Growth			
	-1.0%	0.4%	2.1%

Price Movement: Edible Oils (USD per Tonne)



Changes in Duty Structure

	Sept 2021	Dec 2021
Crude Palm Oil	24.75%	8.25%
RBD Palmolein	35.75%	13.75%
RBD Palm Oil	35.75%	19.25%
Crude Soybean Oil	24.75%	5.50%
Crude Sunflower Oil	24.75%	5.50%

Update on Domestic Crop

- ❑ The 2021 Kharif oil seed production witnessed an increase of 5 lakh ton (100 lakh ton vs 95 lakh ton) for Soyabeans and an increase of 13 lakh tons of Ground nut (67 lakh ton vs 54 lakh ton).
- ❑ Soyabean and Groundnut are the two major Kharif oil seeds.
- ❑ Cotton oil seed production remained flat at 110 lakh MT.
- ❑ The area sown under Rabi 2022 - Mustard grew 25% (90.5 lakh ha vs 73 lakh ha) which is an all time high. Industry is expecting a Mustard seed production between 100 to 110 lakh MT.

Edible Oil



Sales split - Geography:

Urban	70 %
Rural	30 %
Export	-

Sales split - Branded vs B2B:

B2C	66 %
B2B	34 %

Food & FMCG



Sales split - Geography:

Urban	49 %
Rural	20 %
Export	31 %

Sales split - Branded vs B2B:

B2C	75 %
B2B	25 %

Industry Essentials



Sales split - Geography:

Domestic	70 %
Export	30 %

Sales Split - Branded vs B2B:

B2B	100%
-----	------

Food Business: Strengthening & Owning Core Kitchen Essentials



Opportunity		
USD 80 Bn+ Indian Packaged Food Retail Size	~10-15% Low branded penetration	~18% Accretive Gross Margin

Key Highlights		
INR 1800 Crores+ Food Basket (c. FY21)	30% y-o-y volume growth High growth potential	Growing faster than Industry Fortune Atta & Fortune Rice

Wheat Flour



#2 Player in India

4.4% Market Share

Basmati Rice



#3 Player in India

7.2% Market Share

Soya Nuggets



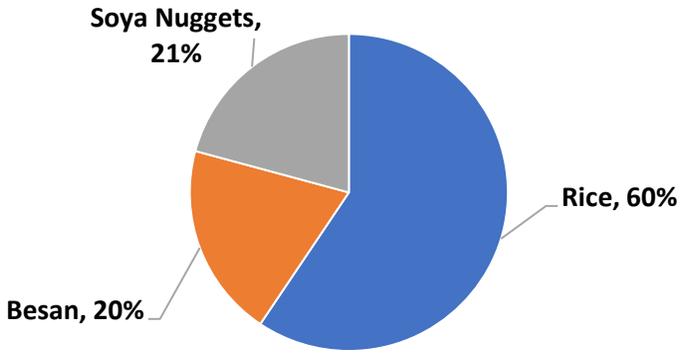
#2 Player in India

18% Market Share

*Source: Nielsen YTD Dec 21 MS%

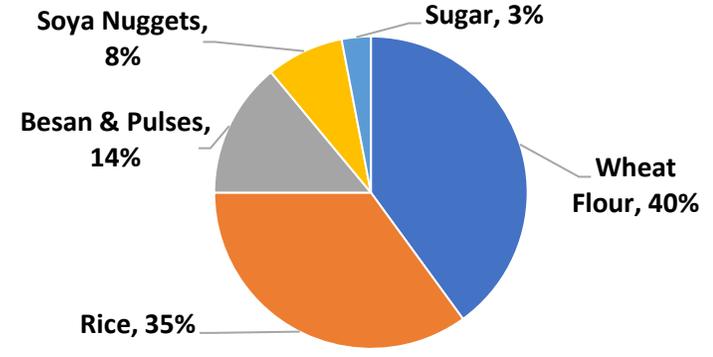
Food Business – Successful Pivot into Foods

FY2016



Volume	118,022 MT
Revenue	INR 577 Cr

FY2021

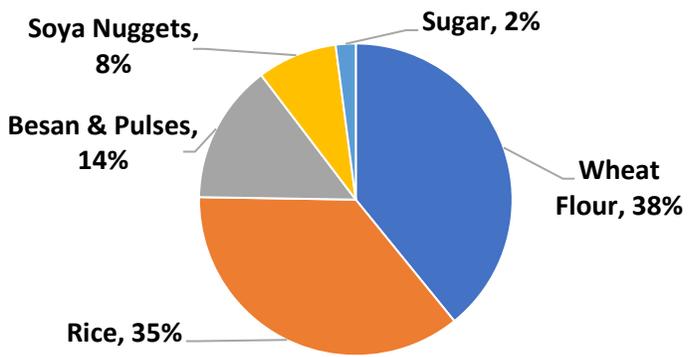


Volume	471,375 MT
Revenue	INR 1907 Cr

~30% CAGR

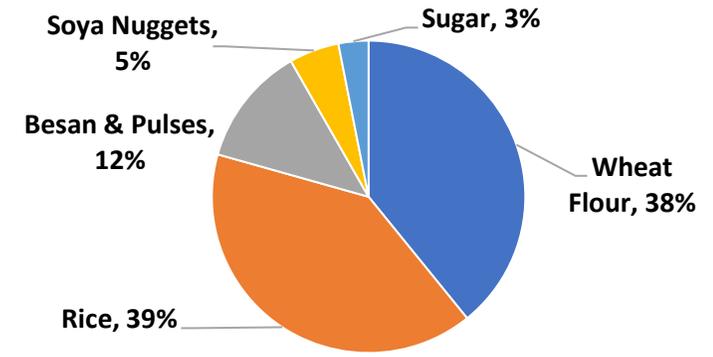


9m – FY21



Volume	336,823 MT
Revenue	INR 1400 Cr

9m – FY22



Volume	454,595 MT
Revenue	INR 1864 Cr

~34% y-o-y growth



New Product Launches:



Fortune Poha



Fortune Khichdi
(New variants)



Fortune Total
Balance Oil

Continued Expansion of Distribution Network into Exclusive D2C Channels

Fortune Online – Online Portal for All Products Under Fortune Brand



25
Current live cities

100
Targeted live towns within the
next few years

Fortune Foods – Exclusive Website



Showcases the entire basket of products available under the "Fortune" brand along with an option to shop through other prominent e-commerce platforms

Fortune Mart – Franchised Physical Stores



18
Current outlets

Fulfillment centers for home delivery of products ordered through Fortune Online

100
Additional outlets to be opened
within next 1 year

Fortune Business (B2B app for Kiranas)



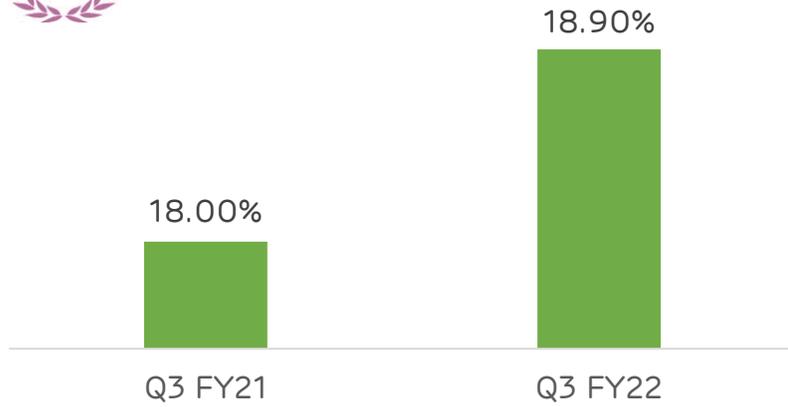
16
Current live cities

To be scaled up in a
phased manner

Edible Oil



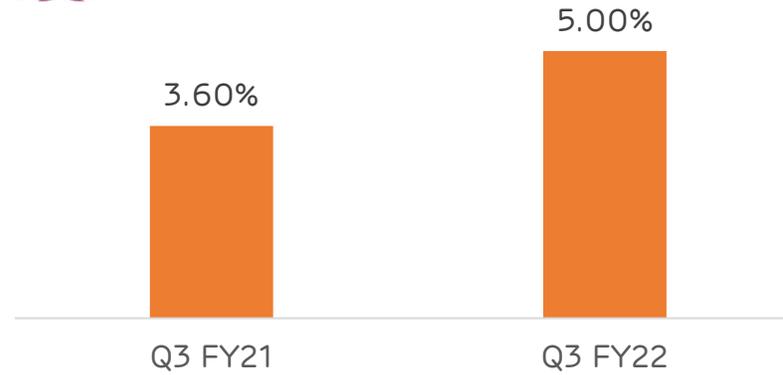
MS%: Q3 FY22



Wheat Flour



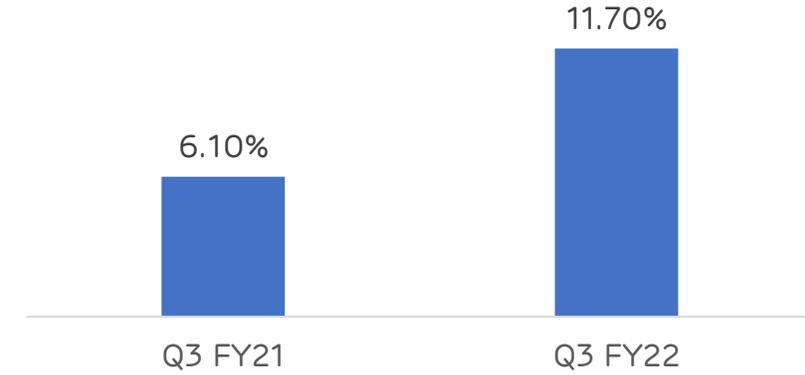
MS%: Q3 FY22



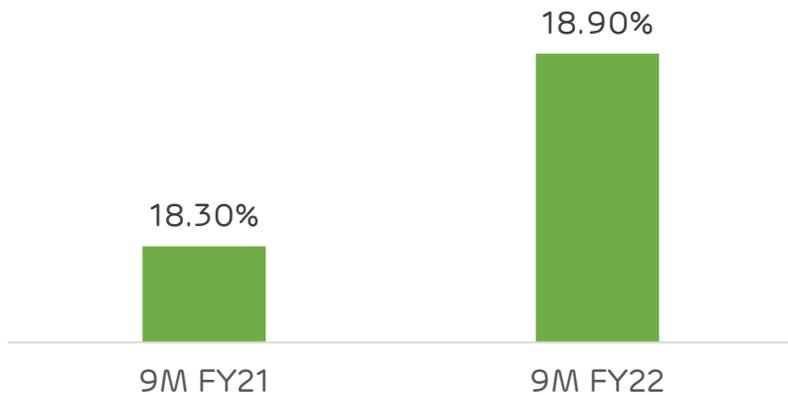
Rice



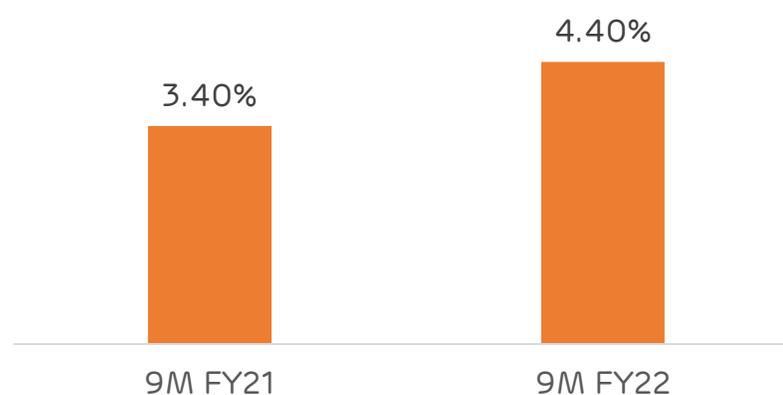
MS%: Q3 FY22



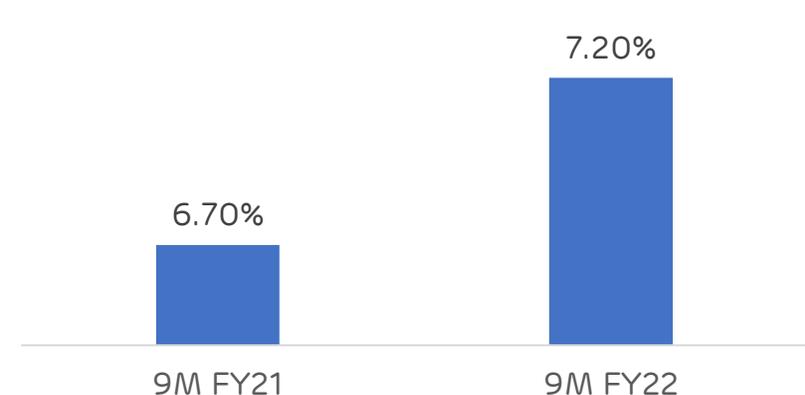
MS%: 9M FY22



MS%: 9M FY22



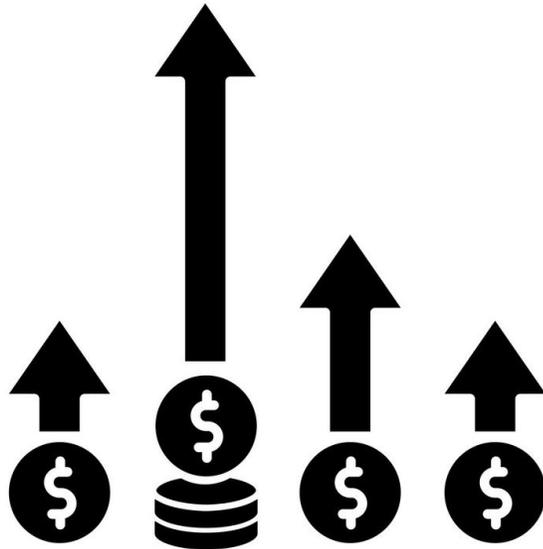
MS%: 9M FY22



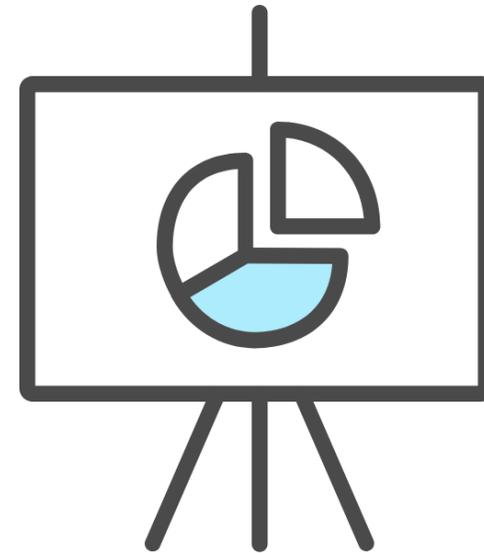
Edible Oil



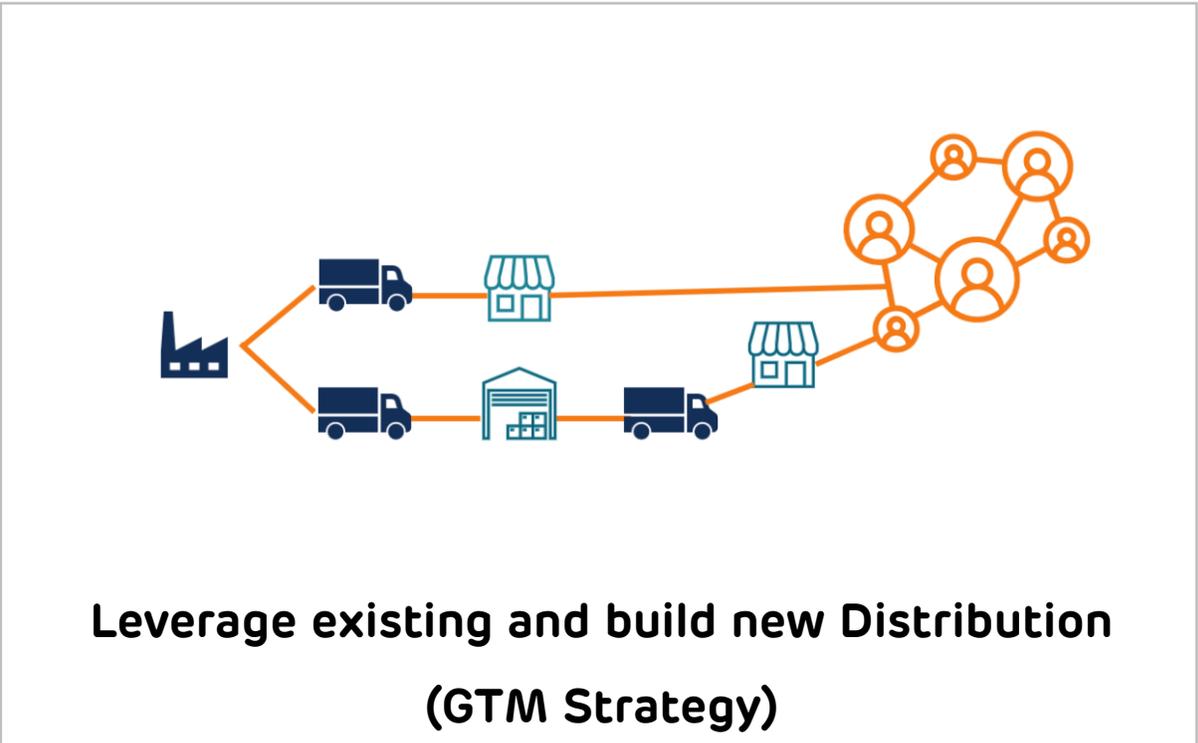
Two-pronged Strategy



Premiumization in Stronger Markets



Market share expansion in West and South



Food & FMCG



Bundling with Edible Oil
Leverage Fortune Brand & HH reach

New Product Launches

Inorganic Growth

Aspiration to become India's largest Food FMCG player



Performance Overview – Q3 FY22

Operating Revenue

INR 14,379 Cr.

Growing @ **41%**

EBITDA

INR 531 Cr.

Growing @ **64%**

PAT

INR 211 Cr.

Growing @ **66%**

Revenue

Edible Oil

INR 12,118 Cr.

Revenue Growth %

40%

Volume

0.89 MMT

Volume Growth %

9%

Food & FMCG

INR 704 Cr.

46%

0.17 MMT

36%

Industry Essentials

INR 1,557 Cr.

41%

0.20 MMT

(19%)

Performance Overview – 9M FY22



Operating Revenue

INR 39,253 Cr.
Growing @ **49%**

EBITDA

INR 1,420 Cr.
Growing @ **35%**

PAT

INR 569 Cr.
Growing @ **38%**

	Edible Oil	Food & FMCG	Industry Essentials
Revenue	INR 32,985 Cr.	INR 1,865 Cr.	INR 4,403 Cr.
Revenue Growth %	50%	33%	45%
Volume (in MMT)	2.38 MMT	0.45 MMT	0.67 MMT
Volume Growth %	6%	35%	(13%)
5 Year Volume CAGR	~7%	~23%	~6%

Performance Overview – Q3 FY22

Edible Oil

Particulars	Q3 FY 22	Q3 FY 21	Growth
Revenue (in INR Cr)	12,118	8,648	40%
Segment Results (in INR Cr)	271	199	36%
Volume (in MMT)	0.89	0.81	9%

Food & FMCG

Particulars	Q3 FY 22	Q3 FY 21	Growth
Revenue (in INR Cr)	703	481	46%
Segment Results (in INR Cr)	12	4	212%
Volume (in MMT)	0.17	0.13	36%

Industry Essential

Particulars	Q3 FY 22	Q3 FY 21	Growth
Revenue (in INR Cr)	1,557	1,101	41%
Segment Results (in INR Cr)	191	78	145%
Volume (in MMT)	0.20	0.25	-19%

Overall Performance

Particulars	Q3 FY 22	Q3 FY 21	Growth
Revenue (in INR Cr)	14,379	10,229	41%
Consolidated EBIT (in INR Cr)	450	255	76%
Volume (in MMT)	1.26	1.19	6%

Edible Oil

Particulars	9M FY 22	9M FY 21	Growth
Revenue (in INR Cr)	32,985	21,983	50%
Segment Results (in INR Cr)	864	724	19%
Volume (in MMT)	2.38	2.24	6%

Food & FMCG

Particulars	9M FY 22	9M FY 21	Growth
Revenue (in INR Cr)	1,865	1,399	33%
Segment Results (in INR Cr)	-21	22	-196%
Volume (in MMT)	0.45	0.34	35%

Industry Essential

Particulars	9M FY 22	9M FY 21	Growth
Revenue (in INR Cr)	4,403	3,035	45%
Segment Results (in INR Cr)	404	183	121%
Volume (in MMT)	0.67	0.77	-13%

Overall Performance

Particulars	9M FY 22	9M FY 21	Growth
Revenue (in INR Cr)	39,253	26,418	49%
Consolidated EBIT (in INR Cr)	1,195	849	41%
Volume (in MMT)	3.50	3.35	4%

